## **Medals Award**

Commendation USAF Outstanding Unit

USAF Good Conduct Army Good Conduct

National Defense Korea Service

USAF Longevity USAF NCO Academy

Small Arms Expert United Nation

## CITATION TO ACCOMPANY THE AWARD OF THE COMMENDATION MEDAL

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## JOHN L. SHOEMAKER

Staff Sergeant John L. Shoemaker distinguished himself by meritorious service during the period from 14 July 1958 through 18 July 1958 as a member of the Combat Operations Center for the 463d Troop Carrier Wing (M) at Ardmore Air Force Base, Oklahoma. Upon receipt of an operational alert he and his colleagues acted on their own initiative to inform aircraft commanders at various locations in the United States of the known requirements of the mission. He then participated in gathering complete mission information kits, coordinating routes with flight service centers, and preparation and presentation of complete briefings for flight crews. The intelligent analysis and thorough preparation devoted by members of the Combat Operations Center resulted in the wing's being able to dispatch the first aircraft within 15 minutes of receiving the execution order for "DOUBLE TROUBLE" operations in the Middle East. Despite saturation of communications facilities these personnel exercised initiative and imagination to maintain a constant flight following service for the troop carrier force. Sergeant Shoemaker remained on duty without rest or sleep for over 39 hours as 42 aircraft were dispatched from Ardmore, recalled, or diverted. His intense perseverance and dedicated devotion to duty contributed in large measure to the successful deployment of a Composite Air Strike Force whose presence significantly reduced the threat of aggression in Lebanon. By his efforts he has reflected great credit upon himself and the United States Air Force.

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LAST NAME-FIRST NAME			SSgt	AF25694028		
Shoemaker, Jo	hn L. (CHECK APPROPRIATE BL	OCK AND COMPLE	ETE AS APPLICABLE	)		
SUPPLEMENTAL SHEET TO RATING FORM WHICH COVERS THE FOLLOWING PERIOD OF REPORT		THE THE LETTER OF E	LETTER OF EVALUATION COVERING THE FOLLOWING PERIOD OF OBSERVATION			
FROM	ТО	FROM	ust 1961 30	June 1962		

Precede comments by appropriate data, i.e. section continuation, indorsement continuation, additional indorsement, etc. Follow grade, AFSN, organization, duty title, date and signature.

Facts and Specific Achievements: SSgt Shoemaker is well qualified in Teletype Operations and is now in training to obtain his seven level in his AFSC. When the 7117th Tactical Wing arrived Dreux Air Base 18 October 1961, the Base Communications Section was under a Dispersed Operating Base status. The 7117th Tactical Wing was short of communications personnel and unqualified. SSgt Shoemaker assumed the position of Communications Center Operations Superintendent, 29190. He assumed this position 19 October 1961 and is presently accomplishing all the coordination between each section. He has worked long hard hours to accomplish the mission of providing communication service for this installation. He works well with personnel assigned to him. He has rewritten operating instructions for all sections, coordinated planning programs through to complete installation. At present, he is rehabing the Communications Center to install on-line Encryption Facilities Plan 55. He is well versed in all phases of communications. He has mastered all duties with extensive knowledge of related positions and has shown his authority in his field by looking ahead for needs in the future by building new Communications Center. He is extremely efficient and follows through every phase of any duty to completion by exerting himself to any task required, by long hours, through research and by his knowledge of communications. He understands all instruction and doesn't hesitate or complain. When he receives them he immediately sets in motion the required action to accomplish. He develops a good "Team" feeling and is outstanding in promoting harmony in each section and individual he comes in contact with. He develops harmony in basketball and archery, in which he is a ardent participant. He readily assumes any responsibility and actively seeks added responsibilities. He has proven this time and again. When the 7117th Tactical Wing arrived Dreux Air Base, he had assumed all responsibilities other than Cryptographic Section and has actively accepted added responsibilities since last October. He is actively occupied in each section of Base Communications and has assumed responsibility in each and every section. His bearing and behavior in the Air Force exemplifies top military standards. His bearing is always above reproach. He is calm and never excitable at any decision. He has devoted his whole life to the Air Force. He attends church regularly. His moral standards are the highest, the kind you admire in any individual. His supervisory ability is outstanding. He has proven his effectiveness to obtain the maximum out of personnel and ability to obtain a high degree of harmony while accomplishing the work load. This was demonstrated prior to the arrival of 7117th Tactical Wing when the 7305th Support Squadron Unit Manning Document allowed only eleven men to operate all sections of Base Communications, when twenty is minimum under any circumstances. He is exceptionally effective in the utilization of all resources. By utilizing personnel and different shift work, he obtained as many work hours as possible. Money wise conscious in waste, he considers anything the government spends as his and uses forethought before any requisitions are processed. Rebuilds rather than salvage any equipment that can be saved and has a keen memory on things that can be obtained from other bases that is in dire need at Dreux Air Base but overage to the using organization, thereby, saving the government money and time by utilizing equipment which would otherwise be lost to salvage and disposed at a fraction of cost. SSgt Shoemaker is outstanding in his ability to communicate his ideas and Air Force policies to others. He can write and speak very concisely to excentuate any program, plans or new ideas obtained from other operations that effect the program of Base Communications. SSgt Shoemaker in my estimation by working with him, supervising him and observing every phase of his career life as one of the few outstanding airmen.

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THE PARTY AND TH	ACTIVE DUTY GR	ADE	AFSN		
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Shoemaker, John L. (CHECK APPROPRIATE BLOCK	K AND COMPLETE AS APPL				
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ecede comments by appropriate data, i.e. section continuation, indersement continu	77 /	30	June 1962		
SECTION CONTINUATION (SECTION VII) Strengths: In my estimation SSgt Shoemal ever known, which is backed by his consand any people that work with him. He as and completes any project the same way.  Educational and Training Accomplishment Center Specialist course in ECI course. completed French language course to becas he is in direct coordination with From Suggested Assignments: SSgt Shoemaker of tions field, but recommend his assignment utilized to an advantage.  Other Comments: In conclusion, I recommoutstanding devotion to the United State HOYT V. SARGENT, Major, A01903434, 117t York, Wing/Base Communications Officer,	pproaches any job with essence is sown buring this reporting prome bi-lingual and more each Postal and Telephore an best serve the Air Fount to higher echelon heat cally, his exactness and mend this airmen be prometed as air force and his contact the operations Squadron,	taking period he proficing repair of the precise ted in antry.	communication e has also ent in his job rmen. the communication is as a coording of the could be reward for his		
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Sheem	aker, Jeha L.			5694028	3. GRADE	4. DATE OF GRA
5. ORGANIZ	ATION, COMMAND AND		6. RESERVE WAR	PANT OF CO	SSgt	1 June 19
7305tl	Support Squad	Iron (USAFE)	WL214		mmission AND 7.	REASON FOR REPORT
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II DEDECOR	144110-					
HOW MUC	MANCE QUALITIES	(Rate each quality below b	y selecting the phr	ase most closel	v describing the airman's	actual housement
Now Much	DOES HE KNOW ABOUT	THE BOTTLES; TO	Consider whether he he	as the technical	"know-how": knows what to	do brown the manie.)
1401	inadequat	tino dutina	Kn	iows all routine	Has mastered	
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observed			complex duti	es,	g. Positions	knowledge of related tions. Authority in his
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Not	Lazy and i	Needs prodding	ig but Co	mpletes all as-		
	duces unsatisfactory		t rou-   sig	ned duties in a	quantity and qua	Completes -
observed	sults.	and summer of the	timely and saf	tisfactory manner,	ity of work. Can be d pended on to get the jo	e. in an outstanding
			1		done.	DD .
HOW WELL	OOES HE UNDERSTAND IN	ISTRUCTIONS2				
Not	Simple instru	The second				
	tions are usu	instructions.	Hesi-	derstands instruc- is when given in	Correctly inter-	X Understands a
observed	ly misunderstood ev though given in detail	en I tates to ask for clasica-	tion. detail. Asks	questions when	prets rather diffi- cult instructions. Needs	structions. Nee
			in doubt.			neip.
Not	Refuses to g	OTHERS? (Consider ability a	and willingness to wo	rk in harmony	for and with others	
	along with pe	o- ting glong with	ger- Plea	sant to work	Consistently works	Develops a goo
observed	ple. A troublemaker	ers. Sometimes creates friction.	harmony.	Promotes	others. An excellent team	"team" feeling
	050 115 1 00				worker.	0 p.
Not WELL DO	DES HE ACCEPT RESPONS	IBILITY? (for his own actions,	the actions of his sub	ordinates and 1h	e objectives of his avainant	
	Completely unreliable.	Accepts most rest	pon- Accor	ots all assigned	Assumes full	
	Fails to accept responsi	he specifically are:			responsibility for	Assumes full resp sibility for all of
observed	bilities assigned to him		assumes added when offered to	responsibilities o him.	all objectives. Often seeks out added responsibilities.	lives and actively contr
O HIS BEARIN	NG AND BEHAVIOR MEET	AIR FORCE STANDARDS?	-		responsibilities.	added responsibilities.
Not	A discredit to himself and	Usually passable. Occasi	on- Conforms to Ai	r Force	S-t-	
) (Bh)	the Air Force,	ally he is lax.	standards.	orce	Sets an excellent example for others to follow.	Outstanding. He exempl top military standards.
observed	Bearing Behavior	Bearing Behavio				op military standards.
NONCOM	MISSIONED OFFICER		r Bearing	Behavior	Bearing Behavior	Bedging Behavio
OW WELL DO	ES HE SUPERVISE? (Canada	er his efforts as	I tout	E MICHAELE	EN ODSIEGI INTERI	A
Not	Weak and care-	er his efforts as a supervisor an	ad leader to increase 1	he performance c	of those he supervises	
$\cap$	less. A poor	quate results from	Obtains	s good results is men. Con-	Succeeds under	Outstanding abili
bserved	supervisor.	subordinates.	trols unit efficien	ntly.	unusual or difficult circumstances. Secures	out of his men and all ava
	FS HE HTHER BESSEL				high production	able resources.
Not T	THE UTILIZE KESOURCES	? (Consider his ability to utili	ze effectively men, mor	ney, and materia	els under his control	
0	conservation of	Utilizes resources a barely satisfacto	Conserve	s resources	Is effective in	Exception - P
	resources.	manner.	maintaining routi	menting and	accomplishing	Exceptionally effe
bserved	2 6 5	4 5 5 4 4 4 1	ment procedures.	V	avings in resources by de- eloping improved manage-	of resources.
	L. THEAT	Toral of the Park	A 2 2 7 1	7	nent procedures.	
W WELL DOE	S HE WRITE AND/OR SPE	AK?			1133	
Not	Unable to express	Expresses thoughts satisfac	c- Usually organizes	and ov		
(S)	thoughts clearly. Lacks organization.	torily on routine matters.	presses thoughts		onsistently able to express	Outstanding ability to com
9			concisely.			municate ideas to others.
served	Write Speak	Write Speak	Write	-		